Pension Fund Association for Local Government Officials

## Fiscal Year 2022

# **Review of Operations**

## **Transitional Long-term Benefit Adjustment Fund**





[DISCLAIMER] When there are any discrepancies between the original Japanese version and the English translation version, the original Japanese version shall prevail.

#### [Abbreviations]

- Local Public Service Mutual Aid Associations: Collectively means the Mutual Aid Association of Prefectural Government Personnel, the Japan Mutual Aid Association of Public School Teachers, the Japan Police Personnel Mutual Aid Association, the Mutual Benefit Association for Tokyo Metropolitan Government Employees, the National Federation of Mutual Aid Associations for Municipal Personnel and the Pension Fund Association for Local Government Officials.
- **Member associations:** Collectively means the Mutual Aid Association of Prefectural Government Personnel, the Japan Mutual Aid Association of Public School Teachers, the Japan Police Personnel Mutual Aid Association, the Mutual Benefit Association for Tokyo Metropolitan Government Employees and the National Federation of Mutual Aid Associations for Municipal Personnel.

National Federation: National Federation of Mutual Aid Associations for Municipal Personnel

Association: Pension Fund Association for Local Government Officials

**KKR:** Federation of National Public Service Personnel Mutual Aid Associations

**PMAC:** Promotion and Mutual Aid Corporation for Private Schools of Japan

**GPIF:** Government Pension Investment Fund

EPI Act: Employees' Pension Insurance Act (Act No. 115 of 1954)

- Local Public Officers, etc. Mutual Aid Association Act: Local Public Officers, etc. Mutual Aid Association Act (Act No. 152 of 1962)
- Order for Enforcement of Local Public Officers, etc. Mutual Aid Association Act: Order for Enforcement of Local Public Officers, etc. Mutual Aid Association Act (Cabinet Order No. 352 of 1962)
- Regulation for Enforcement of Local Public Officers, etc. Mutual Aid Association Act: Regulation for Enforcement of Local Public Officers, etc. Mutual Aid Association Act (Ministerial Order of Ministry of Home Affairs No. 20 of 1962)
- Implementation Procedures for Local Public Officers, etc. Mutual Aid Association Act: Implementation Procedures for Local Public Officers, etc. Mutual Aid Association Act (Ministerial Order of Prime Minister's Office, Ministry of Education, Science and Culture and Ministry of Home Affairs No. 1 of 1962)

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Fiscal Year 2022 Investment Results (Overview)







Value of investment assets:

(As of the end of March 2023)

## ¥14,600.2 billion

(Market value)

As pension investment funds are intended for long-term investment, the investment status must be judged from the long-term perspective.

As investment income is based on the market value as of the end of fiscal year 2022, it should be kept in mind that it includes valuation gains/losses, which means it may change depending on market movements.

## Long-Term Status of Investments (last 15 years)

• Cumulative investment income (after deduction of fees, etc.):

¥6,999.1 billion

• The average investment return (after deduction of fees, etc.):

## 4.27%



#### <Changes in the real investment return concerning funds>

	FY2008	FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	Av erage of 15 y ears
Nominal investment return	-8.92%	7.95%	-0.18%	2.53%	9.80%	8.44%	11.35%	-2.57%	5.58%	7.12%	1.04%	-5.01%	24.44%	5.09%	1.46%	4.27%
Nominal wage growth	-0.26%	-4.06%	0.68%	-0.21%	0.21%	0.13%	0.99%	0.50%	0.03%	0.41%	0.95%	0.70%	-0.51%	1.26%	1.67%	0.16%
Real investment return	-8.68%	12.52%	-0.85%	2.74%	9.57%	8.30%	10.26%	-3.06%	5.55%	6.68%	0.09%	-5.67%	25.07%	3.78%	-0.20%	4.10%

(Note 1) The figures for income in and before the first half of fiscal year 2015 are estimates calculated by multiplying the value of income of the Long-term Benefit Fund in each fiscal year by the proportion of Transitional Long-term Benefit Adjustment Fund at the time of the final allocation. (Note 2) The figures for nominal investment return represent modified total returns (after the deduction of fees, etc.)

(Note 3) The nominal investment return for the whole of fiscal year 2015 cannot be calculated because the integration of employee pension plans was implemented during the year (October 2015), so it was mechanically estimated, as a reference figure, based on the nominal investment returns in the first half (Long-term Benefit Fund) and in the second half (Transitional Long-term Benefit Adjustment Fund).

(Note 4) The figures for the nominal wage growth rate in and prior to FY2014 were cited from the Report on Investment of Investment Funds in FY2014 (September 2015, Ministry of Health, Labour and Welfare).

(Note 5) The figures for the nominal wage growth rate in fiscal year 2015 and later are those provided by the Ministry of Health, Labour and Welfare for Type 1 insured persons under employees' pension insurance as defined under the EPI Act after the revision made through Act No. 63 of 2012.

## Administration and Investment of Funds in FY2022

### Investment results

## (1) Asset mix

The asset mix changed as follows as a result of market value fluctuations and rebalancing, among other actors

factors.

Section 1

						(Unit: %)
	End of FY2021		Fiscal Ye	ear 2022		Benchmark
	End of FT2021	End of Q1	End of Q2	End of Q3	End of FY	portfolio
Domestic bonds	24.0	24.6	24.9	24.9	24.3	25.0
Short-term assets	(0.1)	(0.0)	(0.1)	(0.0)	(0.0)	25.0
Domestic equities	25.2	24.8	24.8	25.5	25.7	25.0
Foreign bonds	24.6	25.7	25.5	24.4	24.6	25.0
Foreign equities	26.2	24.9	24.8	25.1	25.4	25.0
Total	100.0	100.0	100.0	100.0	100.0	100.0



(Unit: %)

(Note 1) Deviation tolerances from the benchmark portfolio are ±10% for domestic bonds, ±12% for domestic equities, ±9% for foreign bonds and ±11% for foreign equities.

(Note 2) Due to rounding, the total sum of individual figures may not necessarily add up to 100%.

#### (Note 3) Group pure endowment insurance is included in domestic bonds.

## (2) Investment return

The time-weighted return came to 1.54% due to factors such as rises of domestic equities.

			Fiscal Year 2022		
	Q1	Q2	Q3	Q4	FYTotal
Time-weighted return	-1.92	-0.88	-1.03	5.53	1.54
Domestic bonds	-0.94	-0.56	-1.73	1.88	-1.38
Short-term assets	(0.00)	(0.00)	(0.00)	(0.00)	(0.00)
Domestic equities	-3.59	-0.77	3.09	7.20	5.73
Foreign bonds	2.63	-1.62	-5.51	4.52	-0.29
Foreign equities	-5.61	-0.57	0.14	8.39	1.86
					(Unit: %)
			Fiscal Year 2022		
	Q1	Q2	Q3	Q4	FY Total
Modified total returns	-1.92	-0.87	-1.02	5.51	1.50
					(Unit: %)

					( /
			Fiscal Year 2022		
	Q1	Q2	Q3	Q4	FY Total
Realized return (book value basis)	1.32	1.30	0.88	1.16	4.65

(Note 1) The return in each quarter is the period rate.

(Note 2) The time-weighted return and modified total return represent the figures before the deduction of fees, etc.

(Note 3) The realized return (book value basis) represents the figure after the deduction of fees, etc.

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## (3) Excess return

The time-weighted return for overall assets was 1.54% and the composite benchmark return for overall assets was 1.57%. The excess return over the composite benchmark return was -0.02%.

	Overall assets		Domestic bonds	Domestic equities	Foreign bonds	Foreign equities
Time-weighted return	1.54%	Time-weighted return	-1.38%	5.73%	-0.29%	1.86%
Composite benchmark return	1.57%	Benchmark return	-1.65%	5.81%	-0.56%	1.88%
Excess return	-0.02%	Excess return	0.27%	-0.09%	0.28%	-0.02%

(Note 1) The time-weighted return represents the figure before the deduction of fees, etc.

Individual asset

factor

2

0.07%

-0.02%

0.07%

-0.00%

0.11%

Asset allocation

factor

1

-0.03%

0.00%

-0.03%

-0.05%

-0.12%

Domestic

bonds Domestic

equities Foreign

bonds Foreign

equities

Total

(Note 2) The composite benchmark return for overall assets is calculated by weight-averaging the benchmark returns for individual asset classes based on the shares in the asset mix of the benchmark portfolio.

By factor, the excess return of -0.02% can be broken down as follows: asset allocation factor: -0.12%; individual asset factor: 0.11%; other factors: -0.01%.

1+2+3

0.03%

-0.02%

0.03%

-0.06%

-0.02%

(i) Asset allocation factor: A factor that is attributable to the difference in terms of the asset mix between the benchmark portfolio, which is the standard for the
calculation of the composite benchmark return, and the actual portfolio.

(ii) Individual asset factor: A factor that is attributable to the difference between the actual and benchmark returns concerning each asset class, which may arise depending on the level of investment expertise.

(iii) Other factor (including errors): A factor combining elements of the asset allocation and individual asset factors and calculation errors.

Other factor

(including errors)

-0.00%

-0.00%

-0.00%

-0.00%

-0.01%

## (4) Investment income

					(Unit: JPY100M)				
		Fiscal Year 2022							
	Q1	Q2	Q3	Q4	FY Total				
nvestment income narket value basis)	-2,782	-1,241	-1,433	7,663	2,207				
Domestic bonds	-330	-199	-607	652	-483				
Short-term assets	(0)	(0)	(0)	(0)	(0)				
Domestic equities	-1,308	-273	1,102	2,550	2,072				
Foreign bonds	933	-590	-1,974	1,538	-94				
Foreign equities	-2,077	-179	46	2,923	712				

#### Investment income (market value basis) was ¥220.7 billion.

(Unit: JPY100M)

	Fiscal Year 2022							
	Q1	Q2	Q3	Q4	FY Total			
Realized income (book value basis)	1,560	1,554	1,058	1,419	5,591			

(Note 1) The investment income (market value basis) represents the income before the deduction of fees, etc.

(Note 2) The investment income (market value basis) represents the realized income (book value basis) adjusted for the effects of changes in valuation gains/losses based on market value.

(Note 3) Realized income (book value basis) represents the sum of trading profits/losses and interest and dividend income, etc. after the deduction of fees, etc. (Note 4) Due to rounding, the total sum of individual figures may not necessarily add up to the FY total.

## (5) Value of assets

Value of investment assets (market value basis) was ¥14,600.2 billion.

														(Ui	nit: JPY100M)	
		nd of FY202	4						Fiscal Ye	ear 2022						
					End of Q1			End of Q2			End of Q3			End of FY		
	Book value	Market value	Valuation gains/losses	Book value	Market value	Valuation gains/losses	Book value	Market value	Valuation gains/losses	Book value	Market value	Valuation gains/losses	Book value	Market value	Valuation gains/losses	
Domestic bonds	35,003	34,816	-187	35,324	34,877	-447	35,671	35,003	-668	35,813	34,583	-1,230	36,019	35,421	-598	
Short-term assets	(138)	(138)	(0)	(2)	(2)	(0)	(92)	(92)	(0)	(1)	(1)	(0)	(50)	(50)	(0)	
Domestic equities	28,395	36,454	8,059	28,672	35,146	6,474	28,956	34,873	5,917	29,138	35,375	6,238	29,495	37,524	8,029	
Foreign bonds	34,658	35,556	898	34,868	36,489	1,621	35,243	35,839	596	35,599	33,865	-1,734	36,597	35,939	-657	
Foreign equities	20,203	37,978	17,775	20,405	35,300	14,895	20,551	34,771	14,220	20,828	34,817	13,989	20,788	37,118	16,330	
Total	118,260	144,804	26,544	119,270	141,813	22,543	120,422	140,486	20,065	121,377	138,640	17,263	122,900	146,002	23,103	

Allocation changes of each asset class as a result of rebalancing

					(Unit: JPY100M)
[		Domestic bonds	Domestic equities	Foreign bonds	Foreign equities
	Amount of funds allocated/withdrawn	1,094	-985	490	-1,550

(Note) The amount of funds allocated or withdrawn is the amount of cash balance (cash-in and cash-out) other than investment income.

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## (6) Fees

The amount of fees totaled \$5.8 billion. The fee rate relative to the value of investment assets came to 0.04%.

Regarding entrusted investments, the Association has introduced a fee rate table in which the fee rate declines in proportion to the value of investment assets, and an incentive fee system (the upper limit is set on fee rate) for active investment.

(Unit: JPY100M, S								
	Fiscal Ye	ear 2022						
	Fee	Fee rate						
Domestic bonds	6	0.02						
Domestic equities	17	0.05						
Foreign bonds	13	0.04						
Foreign equities	22	0.06						
Overall assets	58	0.04						

(I Init·	JPY100M	%)

(Note 1) Fees include management fees and custodian fees related to entrusted investment.

(Note 2) Fee rate = fee amount/month-end market value average balance

## 2 Risk management

### (1) Approach to risk management

Generally speaking, "risk" refers to the "possibility of an incident that could have a negative impact on an organization's goals and objectives." In the field of asset investment, "risk" refers to the range of fluctuations of expected return on investment. Risk in this sense includes not only the possibility of failing to secure the required yield but also the range of fluctuations of return on investment due to various risks, such as interest rate risk, price fluctuation risk, credit risk, and liquidity risk.

Therefore, for asset investment, it is important to consider various risks commensurate with investment from a long-term perspective.

The Association appropriately implements risk management concerning investment in accordance with the "implementation policy for risk management concerning investment of the Transitional Long-term Benefit Adjustment Fund" in consideration of the following points: that investment of funds should be made safely and efficiently from a long-term perspective; that diversified investments should be maintained in principle; that the relationship between all Local Public Service Mutual Aid Associations' liabilities and the funds in the future should be taken into consideration; and the characteristics of a closed pension plan which receives no new contribution income.

Implementation policy for risk management concerning investment of the Transitional Long-term Benefit Adjustment Fund (excerpt)

1 Basic approach concerning risk management

The Pension Fund Association for Local Government Officials ("Association") appropriately conducts risk management related to the investment of adjustment funds in light of the following matters.

- (1) Manage adjustment funds safely and efficiently from a long-term perspective.
- (2) Develop a benchmark portfolio based on the principle of managing adjustment funds through appropriate diversification across multiple asset classes with different risk/return profiles and other characteristics (hereinafter referred to as "diversified investment") and manage the funds based thereon.
- (3) In the investment management of adjustment funds, particular attention shall be paid to downside risks in light of the characteristics of a closed pension plan, which receives no new contribution income.
- (4) Manage adjustment funds always in consideration of the relationship between liabilities related to long-term benefit service and the funds in the future.

## (2) Risk management efforts

#### Management of the deviation of the asset mix

Investment based on the benchmark portfolio requires the management of various risk factors. Therefore, in order to secure profits in line with the benchmark portfolio from the long-term perspective, it is important, in particular, to manage the degree of deviation of the asset mix of the actual portfolio from that of the benchmark portfolio.

Specifically, as the asset mix constantly changes due to asset price fluctuations, the Association keeps track of the status of the deviation of the asset mix of its actual portfolio from that of the benchmark portfolio and manages the actual portfolio so as to keep the degree of deviation within a certain range (deviation tolerance) for overall assets. In this way, the Association checks whether or not there are problems such as a deviation from the benchmark portfolio in excess of the deviation tolerance. In addition, flexible investment is made within the deviation tolerance in line with an investment policy established through deliberation at the Fund Management Committee of Pension Fund Association for Local Government Officials. In this regard, the Association confirms that the existing deviation is in line with the investment policy.

#### ■Monitoring of market risk, etc.

The Association monitors downside risks by using the value at risk approach, which measures the maximum probable amount of losses, and stress tests, which conduct simulations assuming the application of certain shocks to markets.

As it also uses active investment in its investment of funds, the Association seeks to earn an excess return over the benchmark by diversifying investment strategies and investment issues within each asset class.

Therefore, the Association monitors the status of market risk (price volatility risk, etc. in each asset market), credit risk (default risk), etc. with respect to each asset class, mainly from the viewpoint of difference from the benchmark for each asset class.

#### Management of entrusted investment management institutions, etc.

The Association manages liquidity risk (risk that purchasing and selling assets will become difficult due to a decline in trading volume) from the viewpoint of revising asset allocations (rebalancing) and smooth conversion of assets into cash. In addition, as the Association entrusts the operation of some investmentrelated activities to external institutions, it monitors the status of management (status of risk management and asset administration) of the institutions to which it entrusts asset management or asset administration (entrusted investment management institutions and asset administration institutions), from the viewpoint of smooth operation by individual institutions.

#### Reporting on the status of risk management and improvement measures implemented

The Association reports on the status of risk management and improvement measures implemented to the Investment Risk Management Committee, the Fund Management Committee of Pension Fund Association for Local Government Officials and the Governing Council.

## (3) Status of risk management (overall assets)

The shares in the asset mix concerning all asset classes—domestic bonds, domestic equities, foreign bonds and foreign equities—stayed within the deviation tolerance.

The estimated tracking error concerning overall assets generally stayed stable despite some changes due to the market factor and other factors.







[Changes in the estimated tracking error concerning overall assets]

(Note) The estimated tracking error concerning overall assets represents the tracking error concerning the benchmark portfolio (composite benchmark).

## **3** Contribution analysis of excess return by asset

## (1) Domestic bonds

#### Contribution analysis of the excess return

By factor, the excess return of 0.27% on domestic bonds can be broken down as follows: fund factor: 0.27%; benchmark factor: -0.01%; other factors: 0.00%.

Regarding the fund factor, funds for mandatory investments with short durations made positive contributions amid interest rate rises.

As a result, the excess return from domestic bonds was positive.

Time-weighted return	Benchmark	Excess Return			
1	2	1-2	Fund factor	Benchmark factor	Other factor
- 1.38%	- 1.65%	0.27%	0.27%	- 0.01%	0.00%

[Contribution analysis of the excess return by the manager benchmark, etc.]

	Mandatory investment, etc.	Nomura BPI Overall (Enhanced)	Nomura BPI Overall (Active)	NOMURA-BPI CaRD Index	Non-benchmark	Short-term assets	Total
Fund factor	0.29%	0.00%	0.02%	- 0.00%	- 0.04%	0.00%	0.27%
Benchmark factor		0.00%	0.00%	- 0.01%			- 0.01%

(Note 1) The time-weighted return represents the figure before the deduction of fees, etc.

(Note 2) The fund factor is a factor attributable to the difference between the return for an individual fund and the return for the manager benchmark.

The percentage ratio is calculated in consideration of the average total market value of an individual fund.

Concerning mandatory investments, etc. and non-benchmark funds, a factor attributable to the difference between the return for an individual fund and the return for the policy benchmark is calculated as the fund factor for reference because the manager benchmark has not been set.

(Note 3) The benchmark factor is a factor attributable to the difference between the return for the manager benchmark and the return for the policy benchmark (NOMURA-BPI Overall).

The percentage ratio is calculated in consideration of the average total market value of an individual fund.

## (2) Domestic equities

#### Contribution analysis of the excess return

By factor, the excess return of -0.09% on domestic equities can be broken down as follows: fund factor: -0.06%; benchmark factor: -0.06%; other factors: 0.03%.

Regarding the fund factor, funds oriented toward growth stocks, such as TOPIX Mid 400 (Active), made negative contributions.

As for the benchmark factor, SOMPO Sustainability Index and other funds oriented towards small- and mid-cap value stocks made positive contributions, while MSCI Japan ESG Select Leaders Index and other funds oriented toward large-cap growth stocks made negative contributions.

As a result, the excess return from domestic equities was negative.

Time-weighted return	Benchmark	Excess Return			
1	2	1-2	Fund factor	Benchmark factor	Other factor
5.73%	5.81%	- 0.09%	- 0.06%	- 0.06%	0.03%

[Contribution analysis of the excess return by the manager benchmark, etc.]

	TOPIX (Passive)	JPX-Nikkei 400 (Passive)	Russell/Nomura Prime (Passive)	MSCI JAPAN ESG Select Leaders Index (Passive)	S&P/JPX Carbon Efficient Index (Passive)	TOPIX (Active)	TOPIX Mid400 (Active)
Fund factor	0.03%	0.00%	0.00%	0.00%	- 0.00%	0.01%	- 0.07%
Benchmark factor	0.00%	0.00%	- 0.00%	- 0.14%	- 0.04%	0.00%	0.00%

	FTSE RAFI Japan 350 QSR (Active)	Russell/Nomura Small Cap Index (Active)	SOMPO Sustainability Index (Active)	Non-benchmark	Total
Fund factor	- 0.00%	- 0.05%	- 0.01%	0.03%	- 0.06%
Benchmark factor	0.02%	0.05%	0.06%		- 0.06%

(Note 1) The time-weighted return represents the figure before the deduction of fees, etc.

(Note 2) The fund factor is a factor attributable to the difference between the return for an individual fund and the return for the manager benchmark.

The percentage ratio is calculated in consideration of the average total market value of an individual fund.

Concerning non-benchmark funds, a factor attributable to the difference between the return for an individual fund and the return for the policy benchmark was calculated as the fund factor for reference because the manager benchmark has not been set.

(Note 3) The benchmark factor is a factor attributable to the difference between the return for the manager benchmark and the return for the policy benchmark (TOPIX (with dividends)).

The percentage ratio is calculated in consideration of the average total market value of an individual fund.

## (3) Foreign bonds

#### Contribution analysis of the excess return

By factor, the excess return of 0.28% on foreign bonds can be broken down as follows: fund factor: 0.12%; benchmark factor: 0.15%; other factors: 0.01%.

Regarding the fund factor, FTSE World Government Bond Index (Passive), which recorded income gains due to lending, and FTSE World Bond Index (Active), which shortened durations amid interest rate rises worldwide, made positive contributions.

As for the benchmark factor, Bloomberg Global Aggregate Index, which is relatively underweight in euro-area bonds, made positive contributions.

As a result, the excess return from foreign bonds was positive.

Time-weighted return	Benchmark	Excess Return			
1	2	1-2	Fund factor	Benchmark factor	Other factor
- 0.29%	- 0.56%	0.28%	0.12%	0.15%	0.01%

[Contribution analysis of the excess return by the manager benchmark, etc.]

	FTSE World Government Bond Index (Passive)	FTSE World Government Bond Index (Active)	Bloomberg Global Aggregate Index (Active)	Total
Fund factor	0.08%	0.05%	- 0.01%	0.12%
Benchmark factor	0.00%	0.01%	0.14%	0.15%

(Note 1) The time-weighted return represents the figure before the deduction of fees, etc.

(Note 2) The fund factor is a factor attributable to the difference between the return for an individual fund and the return for the manager benchmark.

The percentage ratio is calculated in consideration of the average total market value of an individual fund.

(Note 3) The benchmark factor is a factor attributable to the difference between the return for the manager benchmark and the return for the policy benchmark (the FTSE Global Government Bond Index (excluding Japanese and Chinese government bonds; without hedging; on a yen basis).

The percentage ratio is calculated in consideration of the average total market value of an individual fund.

## (4) Foreign equities

#### Contribution analysis of the excess return

By factor, the excess return of -0.02% on foreign equities can be broken down as follows: fund factor: -0.04%; benchmark factor: 0.06%; other factors: -0.04%.

Regarding the fund factor, MSCI ACWI (Passive) and other funds that include Russia-related stocks with reduced evaluation ratings made negative contributions.

As for the benchmark factor, funds focusing on the European market, such as MSCI Europe and MSCI Europe Value, made positive contributions.

As a result, the excess return from foreign equities was positive.

Time-weighted return	Benchmark	Excess Return			
1	2	1-2	Fund factor	Benchmark factor	Other factor
1.86%	1.88%	- 0.02%	- 0.04%	0.06%	- 0.04%

[Contribution analysis of the excess return by the manager benchmark, etc.]

	MSCI ACWI (Passive)	MSCI NorthAmerica (Passive)	MSCI Europe and Middle East (Passive)	MSCI Pacific (Passive)	MSCI Emerging Markets (Passive)	MSCI ACWI (Active)	MSCI KOKUSAI (Active)	MSCI Europe (Active)
Fund factor	- 0.14%	0.00%	- 0.00%	- 0.00%	- 0.02%	0.06%	- 0.04%	0.02%
Benchmark factor	0.00%	- 0.11%	0.03%	- 0.00%	- 0.07%	0.00%	0.03%	0.15%
	MSCI Europe Value (Active)	MSCI KOKUSAI Small Cap Index (Active)	Russell 1000 Value Index (Active)	Russell 1000 Grow th Index (Active)	S&P 500 Total Return Index (Active)	MSCI Emerging Markets (Active)	Total	
Fund factor	0.04%	- 0.02%	0.02%	0.02%	0.03%	0.00%	- 0.04%	
Benchmark factor	0.08%	- 0.03%	0.02%	- 0.03%	- 0.01%	0.01%	0.06%	

(Note 1) The time-weighted return represents the figure before the deduction of fees, etc.

(Note 2) The fund factor is a factor attributable to the difference between the return for an individual fund and the return for the manager benchmark.

The percentage ratio is calculated in consideration of the average total market value of an individual fund.

(Note 3) The benchmark factor is a factor attributable to the difference between the return for the manager benchmark and the return for the policy benchmark (MSCI-ACWI).

The percentage ratio is calculated in consideration of the average total market value of an individual fund.

## 4 Stewardship activities

### (1) Overview of the Association's stewardship activity

"Stewardship activities" refers to the activities of institutional investors to increase medium- to long-term investment returns for their clients and beneficiaries by encouraging improvements in corporate value and sustainable growth of investee companies through means such as the exercise of shareholders' voting rights and engagement (i.e. constructive "purposeful dialogue" based on a deep understanding concerning the investee companies, their business environment, and other factors as well as consideration for their sustainability according to the investment strategy).

The Association is required to fulfill its fiduciary responsibility of increasing the value of its assets for the insured persons over the long term and social responsibility as a public pension fund. In this connection, the Association has been proactively committed to effective stewardship activities.

In addition, the Association entrusts investment management institutions to make stock investments in companies. The Association believes that conducting the stewardship activities through these entrusted investment management institutions is effective for fulfilling the stewardship responsibility as they have more opportunities to access investee companies and have in-depth insight on corporate management.



[Stewardship Activities]

Prepared based on the documents distributed at the 1st meeting (Jan. 2017) of the Council of Experts on the Stewardship Code (Financial Services Agency)

Based on this idea, the Association established the "Corporate Governance Principles of Pension Fund Association for Local Government Officials" (hereinafter referred to as "Corporate Governance Principles") and the "Guidelines for Exercising Shareholders' Voting Rights (Domestic Equities)" in April 2004 and the "Guidelines for Exercising Shareholders' Voting Rights (Foreign Equities)" in April 2016. These guidelines and principles specify that the Association should conduct stewardship activity based on them when it has concluded contracts with asset managers. In addition, the "Basic Policy for Transitional Long-term Benefit Adjustment Fund" specifies how the Association should fulfill its stewardship responsibilities.

Moreover, in May 2014, the Association signed up to Japan's Stewardship Code and clarified its approach to stewardship activities.

	[Chionology of the Association's stewardship activity]
Year	Activities
2002	<ul> <li>Instructed trust banks to exercise voting rights based on specified comprehensive trust contracts.</li> </ul>
2003	- Revised the Guidelines so as to require entrusted investment management institutions to exercise voting rights based on discretionary investment contracts.
2004	<ul> <li>Established the "Corporate Governance Principles of Pension Fund Association for Local Government Officials."</li> <li>Established the "Guidelines for Exercising Shareholders' Voting Rights." Instructed entrusted investment management institutions to exercise voting rights in line with the Guidelines.</li> </ul>
2014	- Signed up to Japan's Stewardship Code.
2015	- Established the policies including the "Administration and Investment Policy for the Managed Reserve Fund for Employees' Pension Insurance Schemes" and the Basic Policies in association with the unification of pension systems. Specified measures to fulfill the stewardship responsibilities.
2016	- Established the "Guidelines for Exercising Shareholders' Voting Rights (Foreign Equities)." Instructed entrusted investment management institutions to exercise voting rights in line with the Guidelines.
2017	- Signed up to Japan's Stewardship Code (revised version).
2020	- Signed up to Japan's Stewardship Code (second revised version).
2022	- Revised the "Corporate Governance Principles of Pension Fund Association for Local Government Officials," the "Guidelines for Exercising Shareholders' Voting Rights (Domestic Equities)" and the "Guidelines for Exercising Shareholders' Voting Rights (Foreign Equities)."

[Chronology of the Association's stewardship activity]

## (2) Monitoring of entrusted investment management institutions

For each fiscal year, the Association has been monitoring the stewardship activities of the investment management institutions entrusted with equity investment so as to ensure the compliance with the Association's abovementioned policies, while focusing on the "quality" of stewardship efforts. The Association receives reports concerning stewardship activity from and holds interviews with the entrusted investment management institution.

In May 2022, the Association held briefing meetings on the direction of the Association's stewardship activity for investment management institutions entrusted with domestic and foreign stock investment in fiscal year 2022 and explained the matters which the Association considers important in relation to stewardship activities.

From May to July, the Association provided feedback regarding its evaluation of stewardship activities in fiscal year 2021 individually to asset managers that requested it.

In July, the Association requested all asset managers entrusted with stock investment (14 companies for domestic equities and 16 companies for foreign equities) to submit reports on their initiatives to be evaluated by the Association in fiscal year 2022 with respect to their stewardship activities (i.e., policies, structures, processes for and results of stewardship activities). Based on the reports submitted, the Association held interviews from around October to November focused on the matters which the Association considers important in relation to stewardship activities.

Considering the results of review of the reports and hearing, the Association conducted the evaluation of stewardship activities of asset managers.

## Matters which the Association considers important in relation to stewardship activities

#### [Engagement]

- (i) Engagement aimed at enhancing the corporate value and sustainable growth of companies
- (ii) Quality of engagement
- (iii) Effectiveness of processes (e.g., PDCA cycle)

#### [Exercise of voting rights]

- (i) Compliance with the Association's guidelines for exercising shareholders' voting rights
- (ii) Exercise of voting rights suited to the circumstances of companies
- (iii) Exercise of voting rights and engagement in an integrated manner

## (3) Results of the exercise of voting rights (domestic equities)

The Association exercised voting rights through 14 asset managers entrusted with domestic stock investment (a total of 29 funds) at a general meeting of shareholders of a total of 14,230 companies held between July 2021 and June 2022. The number of proposals for which voting rights were exercised was 58,777.

Of the 58,777 proposals, 11,153 (including 1,839 shareholder proposals) were voted against, translating into a vote-against rate of 19.0%. The vote-against rate concerning company proposals was 16.4%.

The vote-against rate came to 35.5% concerning proposals related to the board of directors/directors, 13.8% concerning proposals related to the board of auditors/auditors and 16.3% concerning proposals related to director remuneration, etc.

## Voting activity (The figures are based on the proposals submitted to general meetings of shareholders held between July 2021 and June 2022.)

NI	mbor of proposale by type of proposar	Vote for		Vote		Abstentions		Total
INU	mber of proposals by type of proposer	vole ioi	Rate	against	Rate	ADSIETILIOTIS	Rate	TOLAI
Co	mpany proposal	47,466	83.6%	9,314	16.4%	0	0.0%	56,780
Sh	areholder proposal	158	7.9%	1,839	92.1%	0	0.0%	1,997
То	tal	47,624	81.0%	11,153	19.0%	0	0.0%	58,777
Nu	mber of proposals by type of proposal	Vote for	Rate	Vote against	Rate	Abstentions	Rate	Total
Во	ard of directors/directors	12,169	64.5%	6,711	35.5%	0	0.0%	18,880
Во	ard of auditors/auditors	5,743	86.2%	923	13.8%	0	0.0%	6,666
Dir	ector remuneration, etc.	4,602	83.7%	898	16.3%	0	0.0%	5,500
Ap	propriation of surplus	9,192	96.1%	375	3.9%	0	0.0%	9,567
Ca	pital structure	294	39.2%	456	60.8%	0	0.0%	750
	Takeover defense measures	12	3.6%	322	96.4%	0	0.0%	334
	Capital increase or reduction	114	100.0%	0	0.0%	0	0.0%	114
	Third party allotment of shares	29	63.0%	17	37.0%	0	0.0%	46
	Acquisition of own shares	13	10.8%	107	89.2%	0	0.0%	120
Bu	siness restructure	236	94.8%	13	5.2%	0	0.0%	249
Inc	entives improvement for executives	1,436	85.7%	239	14.3%	0	0.0%	1,675
Otl	Other proposals		90.1%	1,538	9.9%	0	0.0%	15,490
То	tal	47,624	81.0%	11,153	19.0%	0	0.0%	58,777
	Climate-related proposals	51	31.9%	109	68.1%	0	0.0%	160

#### Share by proposal subject



## (4) Results of the exercise of voting rights (foreign equities)

The Association exercised voting rights through 16 asset managers entrusted with foreign stock investment (a total of 23 funds) at a general meeting of shareholders of a total of 10,294 companies held between July 2021 and June 2022. The number of proposals for which voting rights were exercised was 99,310.

Of the 99,310 proposals, 15,852 (including 2,161 shareholder proposals) were voted against, translating into a vote-against rate of 16.0%. The vote-against rate concerning company proposals was 14.6%.

The vote-against rate came to 14.6% concerning proposals related to the election of directors, etc. and 13.7% concerning proposals related to director remuneration, etc.

## Voting activity (The figures are based on the proposals submitted to general meetings of shareholders held between July 2021 and June 2022.)

Vote							
Number of proposals by type of proposer	Vote for	Rate	against	Rate	Abstentions	Rate	Total
Company proposal	79,835	85.2%	13,691	14.6%	127	0.1%	93,653
Shareholder proposal	3,458	61.1%	2,161	38.2%	38	0.7%	5,657
Total	83,293	83.9%	15,852	16.0%	165	0.2%	99,310
Number of proposals by type of proposal	Vote for	Rate	Vote against	Rate	Abstentions	Rate	Total
Proposal for election of directors, etc.	15,435	85.1%	2,650	14.6%	42	0.2%	18,127
Director remuneration, etc.	9,665	86.0%	1,537	13.7%	34	0.3%	11,236
Appropriation of surplus	4,732	99.3%	33	0.7%	1	0.0%	4,766
Capital structure	13,210	86.2%	2,104	13.7%	9	0.1%	15,323
Takeover defense measures	458	96.8%	15	3.2%	0	0.0%	473
Capital increase or reduction	4,807	79.6%	1,226	20.3%	8	0.1%	6,041
Third party allotment of shares	1,517	92.3%	127	7.7%	0	0.0%	1,644
Acquisition of own shares	3,303	96.7%	112	3.3%	1	0.0%	3,416
Business restructure	3,707	75.4%	1,206	24.5%	6	0.1%	4,919
Incentives improvement for executives	1,955	61.2%	1,236	38.7%	4	0.1%	3,195
Other proposals	34,589	82.9%	7,086	17.0%	69	0.2%	41,744
Total	83,293	83.9%	15,852	16.0%	165	0.2%	99,310
Climate-related proposals	320	54.3%	260	44.1%	9	1.5%	589

#### Share by proposal subject



\* From the viewpoints of constraints related to the exercise of voting rights and additional cost burden, the exercise of voting rights is limited to 18 countries and regions (the United States, Canada, the United Kingdom, Ireland, Australia, New Zealand, Singapore, Hong Kong, Chile, the Czech Republic, Indonesia, Mexico, the Philippines, South Africa, Taiwan, Thailand, Pakistan and China A Stock).

## (5) Collaboration with other public pension funds, etc.

In order to enhance the effectiveness and efficiency of stewardship activity, the Association holds meetings on stewardship activity on an as-needed basis with member associations and uses common forms of reports concerning stewardship activity to be submitted by entrusted investment management institutions.

In addition, the Association is cooperating with other public pension funds, such as GPIF, as necessary, while exchanging opinions on the ideal ways of stewardship activity and other matters.



#### [Collaboration with other public pension funds, etc.]

## (6) Future initiatives

The Association will continue to actively conduct stewardship activity in order to simultaneously fulfill the fiduciary and social responsibilities.

#### Implementation of effective monitoring of entrusted investment management institutions

The Association will continue to make sure that entrusted investment management institutions' stewardship activity is consistent with the Association's policy and will conduct monitoring with emphasis placed on the "quality" of initiatives.

## Dialogue with entrusted investment management institutions and accumulation of knowledge within the Association

From the viewpoint of continuously enhancing the effectiveness of stewardship activity, the Association will conduct dialogue with entrusted investment management institutions about matters of priority and accumulate knowledge concerning stewardship activity.

#### Consideration of expansion of the scope of assets covered by stewardship activities

From the standpoint of fulfilling its stewardship responsibility, the Association has been considering expanding the scope of assets covered by stewardship activities by such way as grasping the status of asset managers conducting stewardship activities relating to assets other than equities and will implement necessary measures to the extent possible.

In fiscal year 2023, the Association plans to start monitoring the stewardship activities of asset managers entrusted with bond investment.

#### Promotion of investment taking into consideration non-financial factors

From the viewpoint of securing long-term profit for the sake of insured persons' interests, the Association will also continue to conduct necessary activities after considering promoting investment taking into consideration non-financial factors, including ESG factors, in addition to financial factors. In addition, the Association will continue to check whether the activities of investment management institutions entrusted with equity investment take sustainability into consideration when monitoring their stewardship activities.

#### ■Revision of the Corporate Governance Principles, etc.

The Association will revise the "Corporate Governance Principles" and the "Guidelines for Exercising Shareholders' Voting Rights (Domestic Equities/Foreign Equities)" as necessary while taking into consideration revisions of laws, regulations and codes and changes in the social situation.

#### Collaboration with other public pension funds, etc.

As part of its efforts to enhance the effectiveness and efficiency of stewardship activity, the Association will also exchange opinions with its member associations and other public pension funds, among other activities.



## (1) ESG Investment

#### Basic approach to ESG investment

As the Association invests pension funds over the long term, the Association considers it rational to aim to maximize the long-term return by paying attention not only to short-term business performance when making investment but also to factors related to sustainability, including ESG.

With respect to ESG investment, the Association revised its policies including the "Basic Policy for Transitional Long-term Benefit Adjustment Fund" in line with the revised Basic Policy for Funds (public notice issued by four ministries). The Association's basic policy revised in fiscal year 2020 provides: the necessary initiatives shall be implemented, based on a case-by-case analysis, with a view to promoting investment considering non-financial elements including ESG (Environmental, Social, and Governance) in addition to financial elements based on the approach that the sustainable growth of investee companies and the entire market is necessary for the increase of return on investment portfolio over long time so as to secure long-term return for the benefit of members.

The Association had taken necessary measures for ESG investment based on case-by-case analysis, even before the Basic Policies were revised to incorporate provisions concerning investment considering nonfinancial factors.

#### Initiatives concerning ESG Investment

#### · Consideration of the ESG factors for funds managed by entrusted institutions

The Association evaluates the status of consideration of the ESG factors in the processes of annual comprehensive evaluation of funds managed by entrusted institutions and selection of new funds.

It also requests asset managers entrusted with equity investment to take sustainability (medium- to long-term sustainability, including regarding the ESG factors) into consideration when conducting engagement activity or exercising voting rights as part of stewardship activity and checks the status of those activities.

#### · Investment in ESG funds as part of equity investment

The Association has started investing in ESG funds in fiscal year 2009 with respect to active investment in domestic equities.

Subsequently, the Association gradually increased the number of adopted funds and the amount of investment. In fiscal year 2020, the Association started investing in ESG funds as part of passive investment in domestic equities, and in fiscal year 2022, as part of active investment in foreign equities.

As of the end of fiscal year 2022, the Association has adopted seven ESG funds concerning domestic equities (five funds for active investment and two funds for passive investment), with a total value (market value) of 481.8 billion yen (approximately 12.8% of the outstanding balance of domestic stocks in the Association's portfolio), and two ESG funds concerning foreign equities (two funds for active investment), with a total value (market value) of 54.2 billion yen (approximately 1.5% of the outstanding balance of domestic stocks in the Association's portfolio).

By adopting ESG funds for active investment, the Association seeks to earn an excess return while fully taking into consideration ESG factors in the investment process. Regarding the ESG funds for passive investment, the Association expects that its investment in ESG funds (ESG indexes) will attract attention to ESG indexes and encourage a wide range of companies to conduct activities to correct ESG-related problems with the aim of increasing corporate value, thereby boosting the overall value of the whole of the domestic stock market.

#### · Investment in ESG bonds as part of bond investment

The Association started investing in products considering ESG factors as part of in-house investment in domestic bonds in fiscal year 2019. For the time being, the Association intends to make investment mainly in ESG bonds issued by local governments and institutions funded by a fiscal investment and loan program. As of the end of fiscal year 2022, the total value (book value) is 11.4 billion yen (1.4 billion yen for local government bonds and 10 billion yen for bonds issued by institutions funded by a fiscal investment and loan program).

# (2) Selection and management of entrusted investment management institutions, etc. (traditional assets)

#### ■Approach to selection

In accordance with the criteria prescribed by policies including the "Basic Policy for the Transitional Long-Term Benefits (TLTB) Adjustment Fund," the Association makes the selection by comprehensively taking account of the diversification of investment styles across its entire portfolio and other factors based on the benchmark portfolio, after conducting the evaluation of the stability of the applicant institutions' management conditions (capital amount, financial position, number of employees, customer base, etc.) and the qualitative evaluation of the applicant institutions' investment philosophy, investment methodology, investment structure, compliance system, consideration of ESG factors, etc.

In light of the purpose of the selection, the Association also conducts the evaluation as to whether or not the applicant institutions have achieved good investment performance over a period of time longer than the prescribed duration and the evaluation as to whether the proposed investment funds meet the needs and whether a good return can be expected based on comparison of investment methodologies and analysis of the risk profiles, levels and trends using long-term risk data concerning the portfolio (various factors).



#### ■Asset Manager Registration System

The Association introduced the Asset Manager Registration System, which started in fiscal year 2015 with respect to alternative investments, also with respect to traditional assets in fiscal year 2016, and has started accepting registrations with respect to all asset classes.

#### Selection of entrusted investment management institutions

In fiscal year 2022, the Association selected new entrusted investment management institutions with respect to domestic equities and foreign equities through the Asset Manager Registration System.

#### Administration and evaluation of entrusted investment management institutions

The Association seeks monthly reports on the investment status and quarterly reports on the overview of investment results, future investment policy and other matters from entrusted investment management institutions. After reviewing these reports, the Association conducts detailed interviews annually concerning the overview of investment results, future investment policy and other matters and interviews through visits to entrusted investment management institutions.

Furthermore, the Association annually conducts a comprehensive evaluation combining quantitative and qualitative evaluation by fund.

Qualitative evaluation is intended to evaluate the current and future status of the fulfilling of the expected role from a long-term perspective and to examine "whether the fund is expected to deliver a higher return than the target in a stable manner" and "whether the investment process which represents the advantage of the fund in earning an excess return has been sufficiently functioning in light of the market environment" and "whether the process will continue to function in the future." The focus of attention in the analysis includes investment structure (investment experience, staffing strength and stability of the employee turnover), the investment process (whether the process is functioning as proclaimed and presence or absence of reproductivity, reasonableness and flexibility), and investment considering ESG elements.

Quantitative evaluation assesses such factors as the excess return, the information ratio (the tracking error in the case of passive investment), and the cost performance (the excess return earned relative to fees).

The Association allocates funds in a consistent manner across the entire portfolio in consideration of not only the results of comprehensive evaluation but also the balance of strategy categories in each asset class (e.g., domestic equity market type and foreign equity growth type) and the balance of funds in each category.

#### Administration and evaluation of asset administration institutions

The Association provides an incentive or gives a reminder for asset administration institutions as appropriate by providing feedback on the results of qualitative evaluation of their asset administration status and by transferring funds from one institution to another depending on the results in order to ensure appropriate administration by asset administration institutions.



## [Relationships with entrusted investment management institutions and asset administration

#### Section 2

## **Businesses and Fund Management of Association**

#### Establishment

Article 43 of the Local Public Service Act provides "A mutual aid system shall be implemented in order to provide appropriate benefits in cases of employees' illness, injury, childbirth, involuntary leave, calamity, retirement, disability or death, or their dependents' illness, injury, child birth, death or calamity." Based on this provision, the Local Public Officers, etc. Mutual Aid Association Act has been enacted.

The pension fund system for local government officials was established in December 1962 as a system to comprehensively manage the long-term benefits program, short-term benefits program and welfare services program for local government employees and their families, for the purpose of providing mutual aid for local government employees.

The Pension Fund Association for Local Government Officials was established on April 1, 1984, in order to stabilize the foundation of pension finance by integrating the pension funding units and to ensure appropriate and smooth management of operations related to long-term benefits of member associations so that sound management of the pension system can be maintained. The Japan Mutual Aid Association of Public School Teachers and the Japan Police Personnel Mutual Aid Association became members in April 1990, and the Association has become a federation comprising all member associations.

Outline of Local Public Service Mutual Aid Associations



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## 2 Major operations

The Association conducts the following operations in order to maintain sound management of pension systems related to local government officials.

- · Administration and investment of funds
- · Investment of surplus funds entrusted by member associations
- Provision of technical and professional knowledge and reference materials related to operations concerning long-term benefits of member associations
- Exchange of information and communication and coordination with the implementing organizations prescribed under the EPI Act
- Matters concerning contributions and grants related to employees' pension insurance. Payment of National Pension contributions.
- Calculation of the following items related to retirement and other pension benefits: the entitlement rate, the standard interest rate, the present value rates of lifetime pensions and fixed-term pensions, and the ratio of the standard monthly remuneration to premiums and the ratio of the standard term-end allowances, etc. to premiums
- Handling of matters related to payment to and receipt from the KKR of fiscal adjustment contributions
- Exchange of information related to special levies of nursing care insurance premiums, etc. from pension benefits
- · Businesses related to sharing of pension information under the "My Number" system
- Operations intended to achieve other objectives (e.g., administrative works related to the aggregation of pension coverage periods in Japan and other countries)

## 3 Organization

## (1) Governing Council

Pursuant to the provisions of the Local Public Officers, etc. Mutual Aid Association Act, the Association is required to establish a Governing Council. The Minister for Internal Affairs and Communications must appoint members from among individuals who possess broad knowledge concerning matters pertaining to the operations of the Local Public Service Mutual Aid Associations. In this case, half of all members must be representatives of members of individual mutual aid associations.

Revision of the articles of incorporation, the formulation and revision of the rules of operations, annual business plans, budgets and account settlement, disposal of important assets and assumption of significant debt are subject to deliberation by the Governing Council.

Meanwhile, the Governing Council is empowered to investigate and deliberate important matters pertaining to the operations of the Association upon request from the President and to present proposals to the President with respect to the matters for which the need to do so is recognized.

# (2) Fund Management Committee of Pension Fund Association for Local Government Officials

#### Outline of Fund Management Committee of Pension Fund Association for Local Government Officials

To study expert matters pertaining to the administration and investment of adjustment funds based on the "Basic Policy for Transitional Long-term Benefit Adjustment Fund," the Association has established the Fund Management Committee of Pension Fund Association for Local Government Officials, which is comprised of individuals who possess academic knowledge or practical experience in areas such as economics, finance, and fund management (the "Fund Management Committee").

The Fund Management Committee can discuss and receive reports concerning expert matters related to the administration and investment of each adjustment fund and also can express its opinions on important matters upon request from the President.

Deliberation matters	Reporting matters
<ul> <li>Matters concerning establishment and revision of the basic policy</li> <li>Matters concerning establishment and revision of risk management implementation policy</li> <li>Matters concerning establishment and revision of investment policy for new investment instruments</li> <li>Matters concerning establishment and revision of flexible investment policies</li> <li>Matters concerning establishment and revision of the selection criteria for entrusted investment management institutions, etc.</li> <li>Matters concerning the revision, etc. of the "Corporate Governance Principles" and the "Guidelines for Exercising Shareholders' Voting Right"</li> <li>Other expert matters concerning the administration and investment of each adjustment fund</li> </ul>	<ul> <li>Investment performance</li> <li>Status of risk management</li> <li>Investment status of new investment instruments</li> <li>Status of selection of entrusted investment management institutions, etc.</li> <li>Status of stewardship activities</li> <li>Status of training and nurturing of expert personnel</li> <li>Other matters required by the Fund Management Committee concerning the administration and investment of each adjustment fund</li> </ul>

#### ■Matters for deliberation and report by the Fund Management Committee

#### List of Fund Management Committee Members (As of April 1, 2023)

Hidetaka Kawakita	Kyoto University, Professor Emeritus
Konosuke Kita	Russell Investments Japan Co., Ltd.
	Director, Consulting/Executive Consultant
Hisae Sato	Trustee, International Christian University
Yoshiko Takayama	J-Eurus IR Co., Ltd.
	Vice Chairperson
Hitoshi Takehara	Professor, Waseda Business School (Graduate School of Business
	and Finance)
Katsuyuki Tokushima	NLI Research Institute
	Director, Member of the Board
	Head of Pension Research, CMA
	Financial Research Department
Chairperson Takaaki Wakasugi	The University of Tokyo, Professor Emeritus
	Chairman, Japan Corporate Governance Research Institute

■Past Meeting	gs of the Fu	nd Management	Committee

Meeting number	Meeting date	Main theme	
41st Meeting	June 28, 2022	<ul> <li>Review of Operations reports concerning administration and investment of individual funds in FY2021 (Association)</li> <li>Status of risk management of individual funds in FY2021 (Association)</li> <li>Examination of the benchmark portfolio of the Annuity Retirement Benefit Adjustment Fund</li> <li>Result of the selection of active investment products for foreign bonds</li> <li>Commencement of the selection of active investment products for domestic equities</li> <li>Review of investment of funds in FY2021 and status of asset allocation for FY2022 (April and May)</li> </ul>	
42nd Meeting	December 6, 2022	<ul> <li>Status of investment of individual funds in the second quarter of FY2022 (Association)</li> <li>Status of risk management of individual funds in the second quarter of FY2022 (Association)</li> <li>Result of FY2022 (Association)</li> <li>Result of the selection of active investment products for foreign bonds</li> <li>Result of the selection of active investment products for domestic equities</li> <li>Status of asset allocation in FY2022</li> </ul>	
43rd Meeting	March 28, 2023	<ul> <li>Status of asset allocation in 112022</li> <li>Status of investment of individual funds in the third quarter of FY2022 (Association)</li> <li>Status of risk management of individual funds in the third quarter of FY2022 (Association)</li> <li>Examination of the benchmark portfolio of the Employees' Pension Insurance Benefit Adjustment Fund</li> <li>Examination of the benchmark portfolio of the Transitional Long-term Benefit Adjustment Fund</li> <li>Status of investment in alternative assets</li> <li>Mid-term investment plan for alternative assets</li> <li>Annual Stewardship Activity Report FY2022</li> <li>Review of investments in FY2022, and investment policy in FY2023</li> </ul>	

## (3) Executives and Secretariat

#### Executives

The Association is required to appoint the President, eight executive directors and three auditors. The President, two of the executive directors, and one of the auditors must serve on a full-time basis.

#### ■Secretariat

The Association's Secretariat is comprised of three departments, 11 divisions (there is also a system manager outside the divisions), and one office.

As of April 1, 2023, the prescribed number of employees at the Secretariat is 80.



### (4) Meetings

#### Asset Management Committee

The Association has established the Asset Management Committee, which is chaired by a full-time executive director responsible for fund management, in order to conduct preliminary deliberation when the President makes important decisions concerning the management of status of investment of funds of member associations as well as the management and investment of funds by the Association.

In principle, the Committee shall hold a monthly meeting and shall also meet as necessary.

The chairperson shall promptly report to the President on the status of discussions at the Committee.

#### Investment Risk Management Committee

The Association has established the Investment Risk Management Committee, which is chaired by the President, in order to deliberate matters pertaining to the risk management of investment of funds so that the risk management can be appropriately conducted.

Unlike the Asset Management Committee, this committee is under the direct control of the President in order to ensure mutual checks and balances between the risk management side and the investment side. In principle, the Investment Risk Management Committee shall hold a regular quarterly meeting and shall also meet as necessary.

Pension Fund Association for Local Government Officials Review of Operations Transitional Long-term Benefit Adjustment Fund

## (5) Governance structure





#### (1) Mechanisms

The Association formulates Administration and Investment Policy (including the Portfolio at Local Public Service Mutual Aid Associations), which serves as the common policy for administration and investment organizations (the Local Public Service Mutual Aid Associations) subject to approval from the Minister for Internal Affairs and Communications. (Article 112-10 of the Local Public Officers, etc. Mutual Aid Association Act applied mutatis mutandis pursuant to Article 75-3 of the Unification Act Supplementary Provisions)

A Basic Policy (including the benchmark portfolio) pertaining to administration and investment of funds is formulated by the administration and investment organizations so as to conform to the Administration and Investment Policy set by the Association. (Article 112-11 of the Local Public Officers, etc. Mutual Aid Association Act applied mutatis mutandis pursuant to Article 75-3 of the Unification Act Supplementary Provisions)





## (2) Basic approach to investment

#### ■Basic policy

As a basic policy, investment shall be made for the purpose of contributing to the stable management of the Transitional Long-term Benefit scheme operations. In the investment management, particular attention shall be paid to downside risks and constant consideration shall be given to the relationship between future liabilities and the funds in light of the characteristics of a closed pension plan, which receives no new contribution income.

In the management of funds, investments shall be made in a way that ensures appropriate diversification across multiple assets with different risk/return profiles and other characteristics.

Moreover, for the investment of the Transitional Long-term Benefit Adjustment Fund, which has the characteristics of a closed pension plan, the benchmark portfolio shall be determined and appropriately managed so as to secure the required return on investment of the funds at the minimum risk, in due consideration of the relationship between future liabilities and the funds. In addition, efforts shall be made to secure the benchmark return for overall assets and each asset class in each fiscal year as well as over the long term.